



Management of Emerging Risks in Southeast Asia

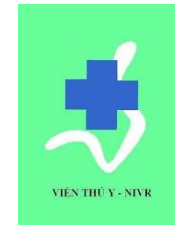
<http://www.grease-network.org>

Presentation of the document and recommendations provided by the external experts during last GREASE evaluation



13th - 14th February 2023 in
NIVR, Hanoi

16th -17th February 2023 in
UGM, Yogyakarta



The international experts:

Latiffah Hassan, PhD, DVM, veterinary public health epidemiologist, Professor at the Faculty of Veterinary Medicine, Universiti Putra Malaysia (UPM) and Coordinator of the Malaysia One Health University Network (MyOHUN)



Hung Nguyen-Viet, PhD, co-leader of Animal and Human Health Program at the International Livestock Research Institute (ILRI) and leader of the CGIAR research program



Simon Reid, PhD, DVM and Veterinary Epidemiologist, Associate Professor in the School of Public Health at the University of Queensland.



Preparation of the evaluation: Term of References

General criteria:

The evaluation committee should express opinions on:

- a) **The relevancy of the platform in the Southeast Asian context since its last evaluation in 2016** and in the current institutional and scientific landscape region;
- b) The scientific strategy and **give recommendations on its scientific evolution for the next 4 years** according to the health risks management and academic context of SEA;
- c) The main **achievements of the network** in terms of trainings, scientific communications, policy impacts etc.;
- d) The governance scheme and **give recommendations on possible ways to improve the network's management**; and,
- e) The **functioning of its governance** [roles of the president and the coordinator, contribution (in money or in kind) of the different partners].
- f) The **adequacy between the guiding principles (see above) and the effective running of the network**

Preparation of the evaluation: Term of References

Specific criteria:

The evaluation committee should assess the added-value of the platform on the appropriateness and adequacy of:

- a) The research topics (objectives vs achievement vs skills of the partnership) and the involvement of the different research partners;
- b) The positioning (GREASE vs other regional research platform in partnerships vs international organisations);
- c) The partnership strategy (skills to be included in the platform);
- d) The diffusion and the transfer of knowledge to the platform members and outside the dP
- e) The communication strategy of the platform (at regional and international levels).

Preparation of the evaluation: Term of References

Specific questions:

The evaluation committee should express opinions on:

- a) How has the dP managed in the last 7 years to **change its paradigm of working at the “disease level”** (pathogen centred) to research on health risks at human, animal and environment interface (socio-ecosystem centred)?
- b) How to keep **promoting OH approach and interdisciplinarity within the platform** (Identify methods, tools and partnerships)?
- c) How to implement better linkages between GREASE activities and policy making/ policy change and to **fill the gaps between research, policy and civil society**?
- d) How to **set up boundaries between GREASE members’ individual/institutional versus platform in partnership activities**?
Should we be more specific about appropriation rules or can we keep it loose?
- e) How to **keep attracting more funding bodies and implement active fundraising for research and education**?
- f) How to ensure that the deliverables of our current portfolio of research projects can be achieved with limited human resources?
- g) What has been the **impact of the InterRisk Master in the region**, and how to propose a new roadmap for the development of a new OH Master in continuation of InterRisk.
- h) How GREASE could contribute to the PREZODE governance?

The Evaluation Process

1. Formal presentations by partners (Hanoi and Yogyakarta)

Presentations of activities and successes were provided in Hanoi by representatives of CIRAD and each country partner. Presentations in Yogyakarta were restricted to Indonesian activities.



1. Non-structured open-ended interviews and observation of interactions between network members

The assessors informally interviewed GREASE members and CIRAD partners during breaks, field trips and mealtimes to gain a broader understanding of their perspectives



1. Review of documents provided

Each assessor reviewed the documents provided by the GREASE administration for the purpose of the evaluation.



1. Field visits

Field visits in Indonesia included sites that are existing, well established research facilities and a new One Health site that offers opportunities for integrated research activities.



1. Active reflection and debriefing among evaluation committee members

Assessors met a number of times before, during and after (by email) to discuss the evaluation process, reflections and recommendations.



Presentation of the evaluation



General appreciation on past achievements:

Achievements since the last evaluation in 2016

The GREASE network is a platform in partnership initiated by CIRAD for Southeast Asia to nurture the relationship, facilitate and enhance communication and collaboration with CIRAD key regional partners in selected SEA countries, while at the same time lending assistance, support, consultation and advice to key partners to secure external funds to fund research, training and education efforts. GREASE was initiated as a network focusing on animal health research but is expanding its scope (in line with the global disease dynamic change) to one health research and efforts.

The GREASE Network has been a valuable connection amongst the key partners, especially at the individual level, to secure international grants, increase international linkages and improve the partner reputation as a researcher. The Network is clearly much appreciated amongst the close-knitted community of research partners and has encouraged and facilitated cross country research work and collaborations.

The GREASE network has enhanced and made efficient CIRAD efforts in the region increasing CIRAD visibility for quality and inclusive research. We believe it has also made a significant return per dollar investment, although the magnitude of return can be better quantified.

In summary, this is a successful dP of CIRAD set up for SE Asia region with a focus One Health risk management. The achievements in the last 7 years are impressive including scientific productivity, capacity building and training, networking and resource mobilization. We believe that the GREASE deserves to continue after 2 phases of evaluation because of its relevance and achievement.

Recommandations (1/2)

1. Develop specific strategic targets and a corresponding work plan to better document the achievements of the GREASE Network and its members, based on member recommendations and needs.
1. Establish a clearer monitoring and evaluation strategy, and systematically collect the data/information for better reporting
1. Develop a clearer catalogue of activities, outputs and outcomes that are a result of the network (that would not be achieved without it) as well as those that are enhanced by the network (not dependent on the network)
1. Determine the broader benefits of the network to partner institutions (beyond the individuals directly involved)
1. Establish clear financial reporting for activities and outcome/output from those activities.
1. Develop an economic analysis that is able to determine the total cost of the network (direct and indirect (i.e. CIRAD staff time)) and the benefits/return on investment

Recommandations (2/2)

1. Consider a strategy to extend the progress made towards building the capacity of partners in terms of scientific leadership as well as leadership and roles within the network, i.e. transition to local ownership?
1. Develop a strategy to increase involvement of end-users in the network. This appear to be well achieved in Vietnam but other partner countries less well engaged
1. Expansion of the network to include greater involvement of public health institutions to support the evolution towards a one health framework
1. Support partners to develop and submit funding applications beyond and independent of CIRAD partners
1. The process for future evaluations is formalized to ensure partners and the GREASE executive present case studies that provide the panel with information on:
 - o Projects conducted as a direct result of the networks activities (i.e. are the direct consequence of the network and not possible without it)
 - o Projects and programs that are enhanced, or made possible, by the actions and involvement of network partners (i.e. would not be possible or as successful without the network)
 - o Outcomes of communication and advocacy activities associated with network projects and actions
 - o Outcomes of attempts to translate network activities into policy and practice
 - o Education and training outcomes, in terms of number of graduates and the benefits they achieve because of the training
 - o A systematic self-evaluation of the network against its stated aims and **actions to address the recommendations of previous evaluations**

Round tables: Practical and actionable response to outstanding questions



Proposed organisation:

Division in 4 groups of equal size that balance between:

Interest for the question

Diversity (domain of expertise, age/position, gender, country)

4 volunteers to engage the discussion. Notes can be either on paper or on an online whiteboard (link in email)

Selection of outstanding questions to work on today (4)

The direction of the discussion is left at the group, I've grouped responses to general and specific criteria assessed by the experts:

- 1 - Reporting and communications of GREASE network AND partner activity (e.g. annual reporting, communication tools to use, indicators, methodology to measure impact)
- 2 - Empowerment of all partners in term of resource acquisition (training, leadership and governance inside the network)
- 3 - Create opportunities to expand our partnership with Public Health and Environmental science specialists and interaction with other networks
- 4 - Co-design a One Health Master (What do you think would be the ideal curriculum / audience)